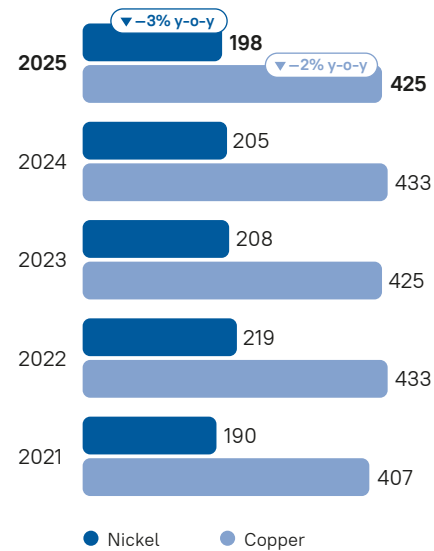




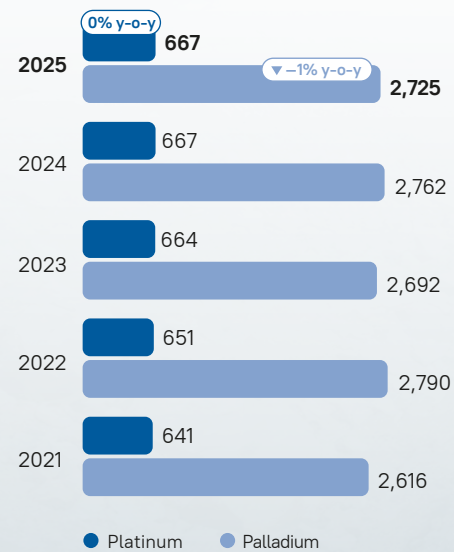
Performance highlights

Operational

Production of nickel and copper, from own feed, kt

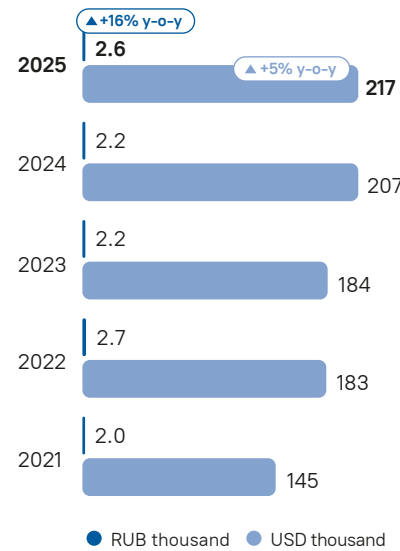


Production of palladium and platinum, from own feed, koz

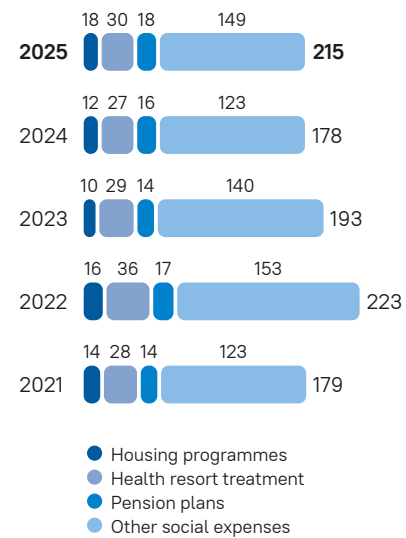


Sustainability

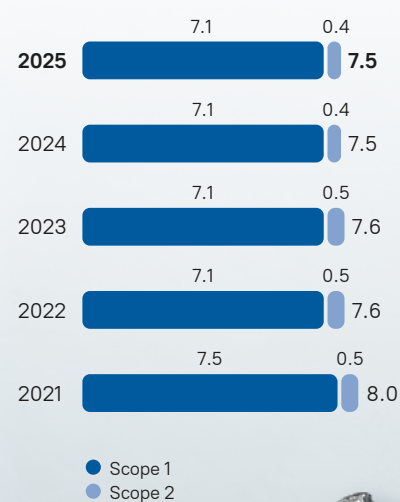
Average monthly salary



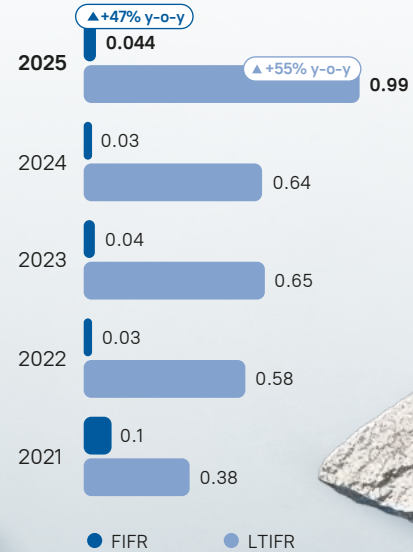
Social expenses for employees, USD mln



GHG emissions from production assets, mln t

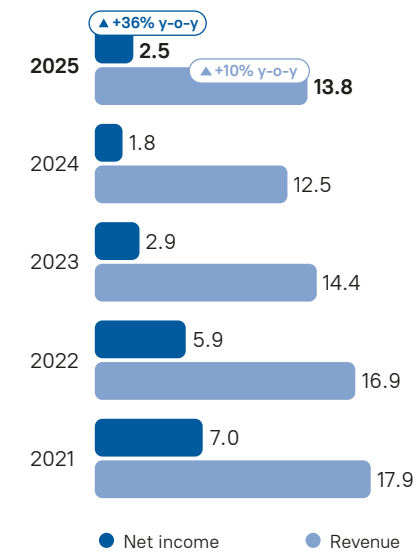


Injury rates, per million hours worked

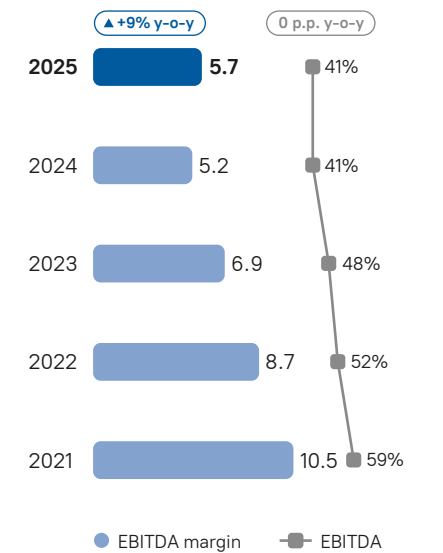


Financial

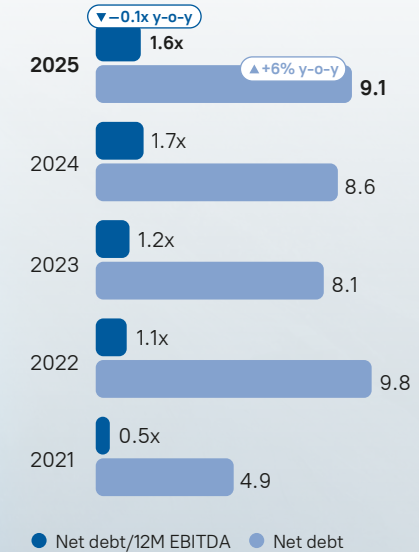
Revenue and net income, USD bn



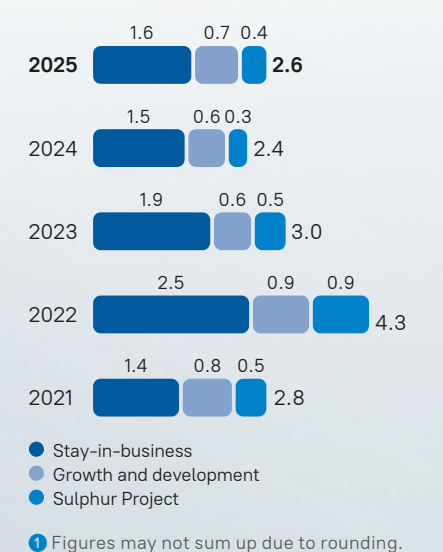
EBITDA and EBITDA margin, USD bn



Debt, USD bn



CAPEX, USD bn



1 Figures may not sum up due to rounding.